School Number 6603047 HACKETT ELEMENTARY SCHOOL

HACKETT SCHOOL DISTRICT

INDICATOR 1: ACHIEVEMENT

Augmented Criterion Referenced Achievement by Grade and Subgroup

	Percent Tested 2011-12	2009-2010 Below Basic	2009-2010 Basic	2009-2010 Proficient	2009-2010 Advanced	2009-2010 Proficient & Advanced	2010-2011 Below Basic	2010-2011 Basic	2010-2011 Proficient	2010-2011 Advanced	2010-2011 Proficient & Advanced	2011-2012 Below Basic	2011-2012 Basic	2011-2012 Proficient	2011-2012 Advanced	2011-2012 Proficient & Advanced	School
3rd Grade Literacy		Annual Measurable Objective (AMO)				71.2				2011 AMO	78.4						AMO
Combined Population	100	6.7	17.8	42.2	33.3	75.6	4.7	14	39.5	41.9	81.4	4.8	4.8	26.2	64.3	90.5	72.11
TAGG	100											8	8	32	52	84	67
African-American		RV	RV	RV	RV	RV											100
Hispanic							RV	RV	RV	RV	RV						100
Caucasian	100	7.3	17.1	46.3	29.3	75.6	4.9	12.2	41.5	41.5	82.9	2.6	5.1	25.6	66.7	92.3	72.12
Economically Disadvantaged	100	9.5	33.3	38.1	19	57.1	6.1	15.2	36.4	42.4	78.8	8	8	32	52	84	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Number of recently arrived LEP students not assessed in 3rd Grade Literacy											0					0	
Limited English Proficient																	
Female	100	5.6	5.6	38.9	50	88.9	5.3	5.3	52.6	36.8	89.5	5	5	20	70	90	
Male	100	7.4	25.9	44.4	22.2	66.7	4.2	20.8	29.2	45.8	75	4.6	4.6	31.8	59.1	90.9	
Migrant																	
3rd Grade Mathematics		Annual Measurable Objective (AMO)				70				2011 AMO	77.5						AMO
Combined Population	100	4.4	11.1	37.8	46.7	84.4	2.3	23.3	20.9	53.5	74.4	0	11.9	26.2	61.9	88.1	69.61
TAGG	100											0	20	32	48	80	66.27
African-American		RV	RV	RV	RV	RV											100
Hispanic							RV	RV	RV	RV	RV						100
Caucasian	100	4.9	12.2	36.6	46.3	82.9	2.4	22	22	53.7	75.6	0	10.3	25.6	64.1	89.7	69.45
Economically Disadvantaged	100	9.5	14.3	47.6	28.6	76.2	3	21.2	21.2	54.5	75.8	0	20	32	48	80	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Limited English Proficient																	
Female	100	5.6	5.6	33.3	55.6	88.9	5.3	15.8	21.1	57.9	78.9	0	15	30	55	85	
Male	100	3.7	14.8	40.7	40.7	81.5	0	29.2	20.8	50	70.8	0	9.1	22.7	68.2	90.9	
Migrant																	

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INDICATOR 1: ACHIEVEMENT

Augmented Criterion Referenced Achievement by Grade and Subgroup

	Percent Tested 2011-12	2009-2010 Below Basic	2009-2010 Basic	2009-2010 Proficient	2009-2010 Advanced	2009-2010 Proficient & Advanced	2010-2011 Below Basic	2010-2011 Basic	2010-2011 Proficient	2010-2011 Advanced	2010-2011 Proficient & Advanced	2011-2012 Below Basic	2011-2012 Basic	2011-2012 Proficient	2011-2012 Advanced	2011-2012 Proficient & Advanced	School
4th Grade Literacy		Annual Measurable Objective (AMO)				71.2				2011 AMO	78.4						AMO
Combined Population	100	7.7	19.2	40.4	32.7	73.1	5.9	11.8	49	33.3	82.4	0	10.8	35.1	54.1	89.2	72.11
TAGG	100											0	15.4	38.5	46.2	84.6	67
African-American		RV	RV	RV	RV	RV											100
Hispanic	100											RV	RV	RV	RV	RV	100
Caucasian	100	8.5	19.1	40.4	31.9	72.3	6.5	10.9	52.2	30.4	82.6	0	8.6	37.1	54.3	91.4	72.12
Economically Disadvantaged	100	7.4	18.5	44.4	29.6	74.1	6.9	20.7	44.8	27.6	72.4	0	15.4	38.5	46.2	84.6	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Number of recently arrived LEP students not assessed in 4th Grade Literacy											0					0	
Limited English Proficient																	
Female	100	0	15	40	45	85	0	4.8	47.6	47.6	95.2	0	12.5	25	62.5	87.5	
Male	100	12.5	21.9	40.6	25	65.6	10	16.7	50	23.3	73.3	0	9.5	42.9	47.6	90.5	
Migrant																	
4th Grade Mathematics		Annual Measurable Objective (AMO)				70				2011 AMO	77.5						AMO
Combined Population	100	15.4	19.2	36.5	28.8	65.4	7.8	13.7	35.3	43.1	78.4	0	13.5	37.8	48.7	86.5	69.61
TAGG	100											0	15.4	38.5	46.2	84.6	66.27
African-American		RV	RV	RV	RV	RV											100
Hispanic	100											RV	RV	RV	RV	RV	100
Caucasian	100	17	19.1	34	29.8	63.8	8.7	13	37	41.3	78.3	0	14.3	37.1	48.6	85.7	69.45
Economically Disadvantaged	100	14.8	18.5	44.4	22.2	66.7	10.3	13.8	37.9	37.9	75.9	0	15.4	38.5	46.2	84.6	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Limited English Proficient																	
Female	100	10	15	45	30	75	0	4.8	33.3	61.9	95.2	0	6.3	43.8	50	93.8	
Male	100	18.8	21.9	31.3	28.1	59.4	13.3	20	36.7	30	66.7	0	19.1	33.3	47.6	81	
Migrant																	

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INDICATOR 1: ACHIEVEMENT

Augmented Criterion Referenced Achievement by Grade and Subgroup

	Percent Tested 2011-12	2009-2010 Below Basic	2009-2010 Basic	2009-2010 Proficient	2009-2010 Advanced	2009-2010 Proficient & Advanced	2010-2011 Below Basic	2010-2011 Basic	2010-2011 Proficient	2010-2011 Advanced	2010-2011 Proficient & Advanced	2011-2012 Below Basic	2011-2012 Basic	2011-2012 Proficient	2011-2012 Advanced	2011-2012 Proficient & Advanced	School
5th Grade Literacy		Annual Measurable Objective (AMO)				71.2				2011 AMO	78.4						AMO
Combined Population	98.1	8.1	35.1	45.9	10.8	56.8	8.2	30.6	42.9	18.4	61.2	1.9	23.1	30.8	44.2	75	72.11
TAGG	97											3.1	34.4	21.9	40.6	62.5	67
African-American	100						RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	100
Hispanic		RV	RV	RV	RV	RV											100
Caucasian	97.9	8.6	34.3	45.7	11.4	57.1	8.9	28.9	46.7	15.6	62.2	2.2	21.7	30.4	45.7	76.1	72.12
Economically Disadvantaged	96.7	8.3	41.7	41.7	8.3	50	3.8	34.6	46.2	15.4	61.5	3.5	31	20.7	44.8	65.5	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Number of recently arrived LEP students not assessed in 5th Grade Literacy											0					0	
Limited English Proficient																	
Female	95.2	5.3	26.3	63.2	5.3	68.4	0	21.1	42.1	36.8	78.9	0	10	25	65	90	
Male	100	11.1	44.4	27.8	16.7	44.4	13.3	36.7	43.3	6.7	50	3.1	31.3	34.4	31.3	65.6	
Migrant																	
5th Grade Mathematics		Annual Measurable Objective (AMO)				70				2011 AMO	77.5						AMO
Combined Population	98.1	18.9	21.6	40.5	18.9	59.5	14.3	34.7	36.7	14.3	51	23.1	13.5	48.1	15.4	63.5	69.61
TAGG	97											28.1	18.8	40.6	12.5	53.1	66.27
African-American	100						RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	100
Hispanic		RV	RV	RV	RV	RV											100
Caucasian	97.9	20	22.9	37.1	20	57.1	13.3	35.6	35.6	15.6	51.1	23.9	13	45.7	17.4	63	69.45
Economically Disadvantaged	96.7	20.8	25	33.3	20.8	54.2	11.5	38.5	42.3	7.7	50	27.6	20.7	37.9	13.8	51.7	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Limited English Proficient																	
Female	95.2	21.1	15.8	42.1	21.1	63.2	5.3	36.8	42.1	15.8	57.9	15	15	50	20	70	
Male	100	16.7	27.8	38.9	16.7	55.6	20	33.3	33.3	13.3	46.7	28.1	12.5	46.9	12.5	59.4	
Migrant																	

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INDICATOR 1: ACHIEVEMENT

Augmented Criterion Referenced Achievement by Grade and Subgroup

	Percent Tested 2011-12	2009-2010 Below Basic	2009-2010 Basic	2009-2010 Proficient	2009-2010 Advanced	2009-2010 Proficient & Advanced	2010-2011 Below Basic	2010-2011 Basic	2010-2011 Proficient	2010-2011 Advanced	2010-2011 Proficient & Advanced	2011-2012 Below Basic	2011-2012 Basic	2011-2012 Proficient	2011-2012 Advanced	2011-2012 Proficient & Advanced	School
5th Grade Science																	
Combined Population	98.1	29.7	43.2	27	0	27	10.2	59.2	28.6	2	30.6	7.7	21.2	61.5	9.6	71.2	
TAGG	97											12.5	28.1	50	9.4	59.4	
African-American	100						RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	
Hispanic		RV	RV	RV	RV	RV											
Caucasian	97.9	31.4	40	28.6	0	28.6	11.1	60	26.7	2.2	28.9	8.7	19.6	60.9	10.9	71.7	
Economically Disadvantaged	96.7	29.2	45.8	25	0	25	3.8	65.4	30.8	0	30.8	6.9	27.6	55.2	10.3	65.5	
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	
Limited English Proficient																	
Female	95.2	31.6	47.4	21.1	0	21.1	5.3	63.2	26.3	5.3	31.6	5	10	80	5	85	
Male	100	27.8	38.9	33.3	0	33.3	13.3	56.7	30	0	30	9.4	28.1	50	12.5	62.5	
Migrant																	
6th Grade Literacy		Annual Measurable Objective (AMO)				67.6				2011 AMO	75.7						AMO
Combined Population	100	5.8	40.4	40.4	13.5	53.8	7.3	41.5	43.9	7.3	51.2	2	32.7	46.9	18.4	65.3	72.11
TAGG	100											4	32	56	8	64	67
African-American		RV	RV	RV	RV	RV											100
Hispanic		RV	RV	RV	RV	RV	RV	RV	RV	RV	RV						100
Caucasian	100	6.7	42.2	35.6	15.6	51.1	7.7	43.6	41	7.7	48.7	2.3	34.9	46.5	16.3	62.8	72.12
Economically Disadvantaged	100	5.9	35.3	47.1	11.8	58.8	3.7	48.1	40.7	7.4	48.1	0	27.3	63.6	9.1	72.7	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Number of recently arrived LEP students not assessed in 6th Grade Literacy											0					0	
Limited English Proficient																	
Female	100	3.8	50	38.5	7.7	46.2	0	47.6	38.1	14.3	52.4	0	6.3	62.5	31.3	93.8	
Male	100	7.7	30.8	42.3	19.2	61.5	15	35	50	0	50	3	45.5	39.4	12.1	51.5	
Migrant																	
6th Grade Mathematics		Annual Measurable Objective (AMO)				64.55				2011 AMO	73.41						AMO
Combined Population	100	21.2	26.9	30.8	21.2	51.9	19.5	17.1	34.1	29.3	63.4	10.2	36.7	34.7	18.4	53.1	69.61
TAGG	100											20	28	44	8	52	66.27

African-American		RV	RV	RV	RV	RV											100
Hispanic		RV	RV	RV	RV	RV	RV	RV	RV	RV	RV						100
Caucasian	100	22.2	31.1	24.4	22.2	46.7	20.5	17.9	33.3	28.2	61.5	9.3	39.5	37.2	14	51.2	69.45
Economically Disadvantaged	100	20.6	20.6	35.3	23.5	58.8	25.9	14.8	29.6	29.6	59.3	13.6	27.3	50	9.1	59.1	68.92
Students with Disabilities	100	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	RV	35.49
Limited English Proficient																	
Female	100	23.1	30.8	34.6	11.5	46.2	19	14.3	33.3	33.3	66.7	0	31.3	43.8	25	68.8	
Male	100	19.2	23.1	26.9	30.8	57.7	20	20	35	25	60	15.2	39.4	30.3	15.2	45.5	
Migrant																	

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HACKETT SCHOOL DISTRICT

INDICATOR 1: ACHIEVEMENT

	2009-2010			2010-2011			2011-2012		
Norm-Referenced Test*	School	District	State	School	District	State	School	District	State
Grade One Reading Comprehension	51	51	42	78	78	65	73	73	66
Grade One Math Problems	54	54	51	69	69	55	67	67	56
Grade Two Reading Comprehension	64	64	42	75	75	67	81	81	67
Grade Two Math Problems	73	73	53	67	67	56	63	63	58
Grade Three Reading	59	59	55	48	48	51	55	55	51
Grade Three Math	53	53	60	54	54	57	59	59	58
Grade Four Reading	68	68	72	60	60	52	57	57	52
Grade Four Math	60	60	72	65	65	62	68	68	62
Grade Five Reading	50	50	66	35	35	47	57	57	47
Grade Five Math	55	55	67	39	39	57	50	50	57
Grade Five Science	45	45	62	53	53	61	67	67	61
Grade Six Reading	43	43	54	39	39	47	41	41	47
Grade Six Math	39	39	71	49	49	57	41	41	58
Grade Seven Reading		62	63		35	51		44	51
Grade Seven Math		58	66		39	55		50	55
Grade Seven Science		66	65		47	62		60	62
Grade Eight Reading		59	63		55	53		44	54
Grade Eight Math		62	74		53	55		38	56
Grade Nine Reading Comprehension		50	46		44	49		57	49
Grade Nine Math Concepts and Problems		62	67		49	55		55	56

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INDICATOR 1: ACHIEVEMENT

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
American College Test (ACT)									
Number of Students Taking Voluntary Universal ACT						6,181			6,029
District Provided College Prep for Students Taking ACT in Grades 9-11									37
Number of Students in College and Career Readiness Planning (CCRPP)									1,193
Number of Students Taking ACT in Grades 9-11								43	37,235
Number of Students Taking ACT in Grade 12								36	26,716
ACT Reading		21	21		17.9	21		22.3	22
ACT English		20.1	21		16.3	20		19.6	21
ACT Mathematics		21.8	20		18.8	20		19.7	21
ACT Science		21	21		18.8	21		21.1	21
ACT Composite		20.4	21		17.8	21		20.6	21
Scholastic Assessment Test (SAT)									
Number of Students Taking SAT College Admission Test									827
SAT Critical Reading Mean									570
SAT Math Mean									573
SAT Writing Mean									555
Advanced Placement Courses (AP)									
Number of Students Taking Advanced Placement (AP) Courses	.	33	21,226	.	33	22,783	.	38	24,357
Number of AP Exams Taken	.	38	32,923	.	.	35,183	.	50	39,314
Number of AP Exams Scored 3, 4, or 5	.	0	9,541	.	.	10,581	.	4	14,234
Number of Students Taking International Baccalaureate Courses									386

*Note: Norm-Referenced Test used for 2009-10 was the SAT10. ITBS was used for 2010-11and 2011-12.

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HACKETT SCHOOL DISTRICT

INDICATOR 2: SCHOOL PERFORMANCE

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
No Child Left Behind Met Adequate Yearly Progress (AYP)									
Achieving Standards	N	1	449	N	0	335			
First Year Not to Meet Standards (Alert)	Y	1	213	N	1	256			
Year One of Targeted School Improvement**	N	0	30	N	0	32			
Year Two of Targeted School Improvement	N	0	35	N	0	19			
Targeted Corrective Action	N	0	32	N	0	19			
Targeted Intensive School Improvement	N	0	13	N	0	11			
Targeted Restructuring	N	0	7	N	0	5			
Year One of Whole School Improvement	N	0	80	Y	1	110			
Year Two of Whole School Improvement	N	0	46	N	0	69			
Whole School Corrective Action	N	0	35	N	0	46			
Whole School Intensive Improvement	N	0	29	N	0	39			
Whole School Intensive Restructuring	N	0	36	N	0	28			
State Directed	N	0	78	N	0	102			
Arkansas ESEA Accountability 2012									
Needs Improvement							N	1	580
Needs Improvement Priority							N	0	48
Needs Improvement Priority Met Year 1 Exit Criteria							N	0	11
Needs Improvement Focus							N	0	109
Needs Improvement Focus Met Year 1 Exit Criteria							N	0	36
Achieving							Y	1	336
Exemplary							N	0	18
Improvement School Rating (Gains)									
Improvement (Gain) School Rating	2			2			3		
1-Schools in Need of Immediate Improvement		0	115		1	214		0	85
2-Schools Approaching Standards (Alert)		2	252		1	251		0	231
3-Schools Meeting Improvement Standards		0	313		0	311		1	349
4-Schools Exceeding Improvement Standards		0	244		0	183		1	264
5-Schools of Excellence for Improvement		0	93		0	49		0	76

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INDICATOR 2: SCHOOL PERFORMANCE

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
Performance School Rating (Status)									
Performance (Status) School Rating	4			4			4		
1-Schools in Need of Immediate Improvement		0	7		0	6		0	8
2-Schools approaching standards (alert)		0	19		0	16		0	0
3-Schools Meeting Standards		0	246		1	187		1	150
4-Schools Exceeding Standards		2	506		1	496		1	416
5-Schools of Excellence		0	260		0	321		0	444
District Provides Textbooks or Digital Resources for all Pupils									
District Provides Textbooks or Digital Resources for all Pupils		Y			Y			Y	
Annual Accreditation Status									
Annual Accreditation Status Accredited	YES	2	776	NO	1	853	NO	0	838
Accredited-Cited	NO	0	227	YES	1	183	YES	2	209
Accredited-Probationary	NO	0	63	NO	0	27	NO	0	19
Attendance Rate									
Attendance Rate	94.4	93.8	94.2	94.7	94.4	94.7	95	94.6	95.2
Dropout Rate									
Dropout Rate		2.9	2.5		1	2.6		0.9	2.4
Graduation Rate									
Graduation Rate Combined		86.7	77.2		71.7	79.6		96.6	84.1
Graduation Rate for Targeted Achievement Gap Group		86.7						90.9	79.3
Graduation Rate African American		86.7	69.2		RV	71.4		NA	78.1
Graduation Rate Hispanic		86.7	70.4		RV	74		RV	78
Graduation Rate Caucasian		86.7	80.5		69	83.2		96.5	87
Graduation Rate Economically Disadvantaged		86.7	71.6		75	74.5		90.5	79.1
Graduation Rate Students with Disabilities		86.7	71.1		RV	73.8		RV	79.2
Graduation Rate Limited English Proficient		86.7	68.2		NA	71.1		NA	77.3
Grade Inflation Rate		0	7.4		0	4.7		4.2	5.5
College Remediation Rate		41.4	49.1		80	51		58.3	48.7
October 1 Enrollment	333	639	467,061	319	611	468,066	309	632	468,656

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INDICATOR 3: RETENTION

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
Number of Students Retained at Grade 1	2	2	1,687	2	2	1,653	3	3	1,535
Percent of Students Retained at Grade 1	4.4	4.4	4.5	5.6	5.6	4.4	7.5	7.5	4.1
Number of Students Retained at Grade 2	1	1	786	0	0	634	2	2	595
Percent of Students Retained at Grade 2	2.2	2.2	2.1	0	0	1.7	5.7	5.7	1.6
Number of Students Retained at Grade 3	0	0	359	0	0	286	0	0	305
Percent of Students Retained at Grade 3	0	0	1	0	0	0.8	0	0	0.8
Number of Students Retained at Grade 4	0	0	1	0	0	0.8	0	0	0.8
Percent of Students Retained at Grade 4	3.6	3.6	0.5	1.9	1.9	0.4	0	0	0.4
Number of Students Retained at Grade 5	0	0	140	0	0	105	0	0	83
Percent of Students Retained at Grade 5	0	0	0.4	0	0	0.3	0	0	0.2
Number of Students Retained at Grade 6	0	0	185	0	0	133	0	0	138
Percent of Students Retained at Grade 6	0	0	0.5	0	0	0.4	0	0	0.4
Number of Students Retained at Grade 7	0	0	401	0	0	369	0	0	318
Percent of Students Retained at Grade 7	0	0	1.1	0	0	1	0	0	0.9
Number of Students Retained at Grade 8	0	0	418	0	0	400	0	0	256
Percent of Students Retained at Grade 8	0	0	1.2	0	0	1.1	0	0	0.7

INDICATOR 4: SAFE & ORDERLY ENVIRONMENT

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
Discipline Policies Distributed to Parents	Y	Y	Y	Y	Y	Y	Y	Y	Y
Discipline Training Provided to Staff	Y	Y	Y	Y	Y	Y	Y	Y	Y
Parental Involvement Plan Adopted	Y	Y	Y	Y	Y	Y	Y	Y	Y
District Alternative Learning Environment Compliance		Y	94%		Y	98%		Y	99%
Expulsions	0	0	0.1	0	0	0.1	0	0	0.1
Weapons Incidents	0	0	0.1	0	0	0.2	0	0	0.1
Staff Assaults	0	0	0.1	0	0	0.1	0	0	0.1
Student Assaults		0	0.5		0	0.4		0	0.4

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INDICATOR 5: TEACHER QUALITY

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
% Teachers Completely Certified (Licensed)	96	98	96.3	92.3	96.3	95.7	96	98.1	98.2
% Teaching with Emergency/Provisional Credentials	0	0	2.7	0	0	2.4	0	0	2
% Teachers with Bachelor's Degree	77.8	66.7	53.6	76.9	61.1	51.1	91.3	75	59.3
% Teachers with Master's Degree	22.2	33.3	44.2	23.1	38.9	46.1	8.7	25	39.8
% Teachers with Advanced Degree	0	0	1.5	0	0	2	0	0	0.6
Highly Qualified (HQ) Teachers in High Poverty Schools									
% Core Academic Classes not Taught by HQ Teachers	NA		1.5	NA		1.4	NA		1
HQ Teachers in Low Poverty Schools									
% Core Academic Classes not Taught by HQ Teachers	NA	0	1.1	NA	0	0.9	NA	0	0.5
HQ Teachers Aggregate of All Economic Levels									
% Core Academic Classes not Taught by HQ Teachers	0	0	1.1	0	0	1.2	0	0	0.8

School Board Member Names*	Hours of Training
Billy Swink	6
Janette McBride	8
Deborah Buehrer	11
Patricia Black	14
Jackie Terrell	7.5

*Note: School Board members who were recently elected may not have completed all of their training prior to the printing of this School Performance Report.

INDICATOR 6: CHOICE

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
Percent of Students School Choice	31.2	27.1	3	28.8	26.7	3.3	20.1	19.6	2.8

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INDICATOR 7: SCHOOL FUNDING

	2009-2010			2010-2011			2011-2012		
	School	District	State	School	District	State	School	District	State
Mills Voted		38	36.82		38	36.96		38	37.17
Expenditure Per Student		$7,831	$9,228		$8,364	$9,315		$8,457	$9,379
Average Teacher Salary		$42,588	$42,802		$43,197	$46,663		$43,438	$49,946
Total Expenditures		$6,525,309	$3,959,816,065		$6,027,749	$5,171,678,766		$5,686,482	$5,196,885,067
Instructional Expenditures		$3,028,633	$2,258,641,720		$2,894,610	$2,508,579,625		$2,988,323	$2,485,540,210
Administrative Expenditures		$387,241	$312,114,009		$404,779	$97,063,107		$411,740	$317,870,955
Extracurricular Expenditures		$551,807	$165,716,258		$284,269	$165,701,106		$356,381	$201,604,356
Capital Expenditures		$1,517,309	$650,002,941		$698,340	$649,987,805		$270,592	$608,547,135
Debt Service Expenditures		$174,964	$221,173,099		$194,377	$226,232,300		$231,705	$267,265,988
Percent of Students Eligible for Free and Reduced Meals		51.8	59.1		54	60		51.9	60.5
State Free and Reduced-Price Meal Rate***			55.9%			58.2%			60.33%
National Free and Reduced-Price Meal Rate**			51.2%			49.2%			53.92%

**Source: FNS National databank for federal fiscal year 2012.

***State Free and Reduced Meal Rate includes preschool and adult education students.